# Navigating a Changing Vendor Landscape in Work Comp





**AUGUST 2025** EKHEALTH.COM

# Navigating a Changing Vendor Landscape in Work Comp

The workers' compensation vendor landscape is evolving. What was once a diverse marketplace of specialized service providers is now increasingly shaped by consolidation. As mergers and acquisitions rise, it's important for payers and employers to adapt with strategy and foresight.

# Why the Shift?

In recent years, private equity firms and large health systems have acquired TPAs, pharmacy vendors, utilization review firms, and more. This consolidation is often positioned as a move toward "efficiency" and "integration," and while it may simplify some processes, it also introduces new dynamics to manage.

# **Understanding the Impact**

Fewer vendors can mean less administrative complexity—but it may also reduce flexibility, transparency, and competitive pricing. When a single company manages multiple aspects of a claim, conflicts of interest can arise, and performance accountability may blur.

**Example:** A TPA referring services to its affiliated providers may create efficiencies—but it also raises questions about cost control and objectivity.

# How to Stay in Control

Consolidation isn't inherently negative — but it does require a proactive approach. Here's how you can respond effectively:



### **Review Your Vendor Relationships**

Take stock of who owns what. Recent acquisitions may have changed service delivery models without clear communication.



### **Ask Direct Questions**

Understand how mergers affect pricing, performance, and reporting. Seek clarity on who is responsible for results.



### **Prioritize Transparency and Outcomes**

Set measurable expectations and demand data-driven accountability—especially after major vendor changes.





# **Looking Ahead**

The trend toward vertical integration will likely continue, with more full-service models entering the market. But at the same time, agile, transparent vendors are emerging to meet the demand for customizable, clientfocused solutions.

# Final Takeaway

You still have options. Even as the marketplace shifts, choosing partners that alignwith your values, goals, and standards can help you retain control, enhanceoutcomes, and protect

your bottom line. A more consolidated marketplace doesn't mean you need to compromise on performance—it just means making smarter,

more strategic choices



### **ABOUT EK HEALTH SERVICES**

EK Health Services Inc. is a leading national workers' compensation managed care organization. EK Health restores quality of life for injured workers through innovative, cost-effective solutions, while providing client services with high-touch experiences, customizable solutions, lower costs, and proven results. Our holistic approach integrates the best people, processes, and technology to facilitate the best medical treatment available for return-to-work possibilities.

EK Health

